### **RESOLUTION NO. 21-123**

# Resolution Of The City Council Of The City Of Emeryville Approving The Annual Development Impact Fee Report For Fiscal Year 2020-2021

**WHEREAS**, on August 7, 1990, the City Council of the City of Emeryville adopted Ordinance No. 90-08, adding Article 3 of Chapter 2 of Title 3 to the Emeryville Municipal Code, entitled "Traffic Facilities Impact Fee Fund", which established the authority for imposing and charging a Traffic Facilities Impact Fee to be deposited into the Traffic Facilities Impact Fee Fund; and

**WHEREAS,** pursuant to that authority, the City Council adopted Resolution No. 90-62 on August 7, 1990, imposing a Traffic Impact Fee on all new development in the city to help fund various traffic facility improvements; and

**WHEREAS,** on October 6, 1998, the City Council adopted Resolution No. 98-167 updating the Traffic Impact Fee; and

WHEREAS, on July 15, 2014, the City Council adopted Ordinance No. 14-008 adding Article 19 of Chapter 5 of Title 9 to the Emeryville Municipal Code, entitled "Development Impact Fees", repealing Article 3 of Chapter 2 of Title 3, and establishing the authority for the City to impose fees on development projects for the purpose of mitigating the impacts that the projects may have upon the City's ability to provide public facilities including, but are not limited to, transportation facilities and park and recreation facilities; and

WHEREAS, on July 15, 2014, the City Council adopted Resolution No. 14-105, establishing an updated and renamed Transportation Facility Impact Fee, approving and adopting a "Transportation Impact Fee Update" study ("Transportation Impact Fee Nexus Study"), and imposing an updated Transportation Impact Fee on all new development in the city to be deposited into Fund 250, the Transportation Facility Impact Fee Fund, to help fund a list of transportation improvement projects as more particularly described in Attachment 1a of the attached Annual Development Impact Fee Report for Fiscal Year 2018-2019; and

WHEREAS, on July 15, 2014, the City Council adopted Resolution No. 14-104, establishing a Park and Recreation Facility Impact Fee, approving and adopting a "Park and Recreation Facility Development Impact Fee Study" ("Park Fee Nexus Study") and imposing a Park and Recreation Facility Impact Fee on all new development in the city to be deposited into Fund 237, the Park and Recreation Impact Fee Fund, to help fund a list of parks and recreation projects as more particularly described in Attachment 1b of the attached Annual Development Impact Fee Report for Fiscal Year 2018-2019; and

WHEREAS, on July 15, 2014, the City Council adopted Ordinance No. 14-009 amending Article 4 of Chapter 5 of Title 9 of the Emeryville Municipal Code, entitled "Affordable Housing Set Aside Program", and retitling it "Affordable Housing Program", and establishing the authority for the City to impose fees on new rental residential projects and new nonresidential projects to mitigate the projects' impacts on the need for affordable housing in the city; and Resolution No. 21-123 Annual Development Impact Fee Report for Fiscal Year 2020-2021 City Council Meeting | November 16, 2021 Page 2 of 3

WHEREAS, on July 15, 2014, the City Council adopted Resolution No. 14-103, establishing an Affordable Housing Impact Fee, approving and adopting a "Residential Nexus Study" and a "Non-Residential Jobs-Housing Nexus Study", and imposing an Affordable Housing Impact Fee on all new rental residential projects and new nonresidential projects in the city to be deposited into Fund 239, the Affordable Housing Impact Fee Fund, to mitigate the projects' impacts on the need for affordable housing in the city; and

**WHEREAS,** on October 20, 2015, the City Council adopted Resolution No. 15-130 increasing the Affordable Housing Impact Fee on rental residential projects to \$28,000 per dwelling unit; and

WHEREAS, the adopting resolutions for each of the three development impact fees, described above, provide that, for any annual period during which the City Council does not otherwise amend the impact fees, the fee amounts shall be adjusted once as of July 1<sup>st</sup> based on the percentage increase in the Engineering News-Record Construction Cost Index for San Francisco, California, and, pursuant to these provisions, on April 21, 2020, the City Council adopted Resolution No. 20-35 increasing the development impact fees by 6.33% for fiscal year 2020-2021; and

**WHEREAS**, California Government Code Section 66000 *et seq.* (the "Mitigation Fee Act") requires each local agency to make public certain information on development impact fees within 180 days of the close of each fiscal year; and

**WHEREAS,** the Mitigation Fee Act also requires each local agency to review the information at a public meeting not less than 15 days after the information is made available to the public; and

**WHEREAS**, the Annual Development Impact Fee Report for Fiscal Year 2020-2021, attached as Exhibit A, provides the necessary information as required by the Mitigation Fee Act; and

**WHEREAS**, the information was made available to the public on October 22, 2021 in connection with the agenda for the regular City Council meeting held on Tuesday November 2, 2021, and for public comment at a properly noticed public meeting held on Tuesday, November 16, 2021; now, therefore, be it

**RESOLVED,** that the City Council of the City of Emeryville, after considering public comment and the Annual Development Impact Fee Report for Fiscal Year 2020-2021, dated November 2, 2021, does hereby approve the Annual Development Impact Fee Report for Fiscal Year 2020-2021, dated November 2, 2021, attached hereto as Exhibit A.

Resolution No. 21-123 Annual Development Impact Fee Report for Fiscal Year 2020-2021 City Council Meeting | November 16, 2021 Page 3 of 3

**ADOPTED** by the City Council of the City of Emeryville at a regular meeting held on Tuesday, November 16, 2021 by the following vote:

		Mayor Martinez, Vice Mayor Donahue, and Council Members
AYES:	4	Bauters and Medina
NOES:	0	
ABSTAIN:	0	
ABSENT:	0	· · · · · · · · · · · · · · · · · · ·
		DocuSigned by: DocuSigned by: BBAF287D25AB463 MAYOR
ATTEST:		APPROVED AS TO FORM:
DocuSigned by:		Andrea Visusliwara
Shuri Hartz FB7B5D8EAB6A4BE		962663BD5573494
CITY CLER	K	INTERIM CITY ATTORNEY



## MEMORANDUM

DATE: November 2, 2021
TO: Christine Daniel, City Manager
FROM: Charles S. Bryant, Community Development Director
SUBJECT: Annual Development Impact Fees Report – Fiscal Year 2020-2021

### RECOMMENDATION

Staff recommends that the City Council accept this report as information only. No action is requested of the City Council at this time, as this report is required to be available to the public at least 15 days prior to City Council action. The report will be brought back for City Council consideration of approval at the November 16, 2021, meeting.

### BACKGROUND

In 1989, the State Legislature passed the Mitigation Fee Act which added Section 66000 *et seq.* to the California Government Code (the "Mitigation Fee Act"). Among other things, the Mitigation Fee Act requires each local agency that has adopted fees pursuant to the Mitigation Fee Act to make public a report on collected developer fees within 180 days of the close of each fiscal year.<sup>1</sup> The Mitigation Fee Act also requires each local agency to review the report at a public meeting not less than 15 days after the information is made available to the public<sup>2</sup>. The purpose of this item is to comply with this reporting requirement relative to City of Emeryville development impact fees for Fiscal Year 2020-2021. The City of Emeryville has three such fees: (1) Transportation Facility Impact Fee, (2) Park and Recreation Facility Impact Fee, and (3) Affordable Housing Impact Fee. Each is discussed below.

### **Transportation Facility Impact Fee**

Originally called the Traffic Facilities Impact Fee, this impact fee was established by Ordinance No. 90-08, adopted by the City Council on August 7, 1990. This ordinance added Article 3 of Chapter 2 of Title 3 to the Emeryville Municipal Code, entitled "Traffic Facilities Impact Fee Fund", which established the authority for imposing and charging a Traffic Facilities Impact Fee to be deposited into the Traffic Facilities Impact Fee Fund. The fee itself was established by Resolution No. 90-62, also passed on August 7, 1990, and subsequently amended by Resolution No. 96-75 on May 21, 1996, and Resolution No. 98-167 on October 6, 1998. Resolution 98-167 adopted a "Traffic Mitigation Fee Study", which established the existence of a reasonable relationship between the need for the public facilities and the impacts of the types of development described in the Fee Study for which the Impact Fee was charged. The Fee Study also established that there was a reasonable relationship between the Traffic Impact Fee's use and the type of development for which the Traffic Impact Fee was charged.

# Exhibit A

<sup>&</sup>lt;sup>1</sup> Government Code Section 66006(b)(1)

<sup>&</sup>lt;sup>2</sup> Government Code Section 66006(b)(2)

On July 15, 2014, the City Council adopted Ordinance No. 14-008 adding Article 19 of Chapter 5 of Title 9 to the Emeryville Municipal Code, entitled "Development Impact Fees", and repealing Article 3 of Chapter 2 of Title 3. This Article establishes the authority for the City to impose fees on development projects for the purpose of mitigating the impacts that the projects may have upon the City's ability to provide public facilities. Such facilities are divided into "public facility categories", and each category is to have a separate fee to be deposited into a separate and distinct "fee fund". Such categories may include, but are not limited to, transportation facilities and park and recreation facilities. The ordinance took effect on August 14, 2014, 30 days after its final passage.

Also on July 15, 2014, the City Council adopted Resolution No. 14-105, establishing an updated and renamed Transportation Facility Impact Fee. By this resolution, the City Council approved and adopted a "Transportation Impact Fee Update" study ("Transportation Impact Fee Nexus Study") prepared by Fehr and Peers. The Transportation Impact Fee Nexus Study included a revised list of transportation improvement projects to be funded by the fee, based on the General Plan, which calls for a multi-modal transportation system, including public transit, pedestrians, bicycles, and automobiles. This nexus study established the existence of a reasonable relationship between the need for the public facilities and the impacts of the types of development described in the study for which the impact fee is charged, and that there is a reasonable relationship between the fee's use and the type of development for which the fee is charged. This resolution was effective on September 14, 2014, 60 days after its passage. Projects included in the updated Transportation Facility Impact Fee are indicated in Attachment 1a. Revenues from this fee are deposited into Fund 250, the Transportation Facility Impact Fee Fund.

### Park and Recreation Facility Impact Fee

As noted above, on July 15, 2014, the City Council adopted Ordinance No. 14-008 adding Article 19 of Chapter 5 of Title 9 to the Emervville Municipal Code, entitled "Development Impact Fees". Park and recreation facilities are among the "public facility categories" authorized by this Article. Also on July 15, 2014, the City Council adopted Resolution No. 14-104, establishing a Park and Recreation Facility Impact Fee. By this resolution, the City Council approved and adopted a "Park and Recreation Facility Development Impact Fee Study" ("Park and Recreation Impact Fee Nexus Study") prepared by Willdan Financial Services, including a list of parks and recreation projects to be funded by the fee, based on the General Plan and Parks and Recreation Strategic Plan. This nexus study established the existence of a reasonable relationship between the need for the public facilities and the impacts of the types of development described in the study for which the impact fee is charged, and that there is a reasonable relationship between the fee's use and the type of development for which the fee is charged. This resolution was effective on September 14, 2014, 60 days after its passage. Projects included in the Park and Recreation Facility Impact Fee program are shown in Attachment 1b. Revenue from this fee is deposited into Fund 237, the Park and Recreation Impact Fee Fund.

### Affordable Housing Impact Fee

On July 15, 2014, the City Council adopted Ordinance No. 14-009 amending Article 4 of Chapter 5 of Title 9 of the Emeryville Municipal Code, entitled "Affordable Housing Set Aside Program", and retitling it "Affordable Housing Program". This Article establishes the authority for the City to impose fees on new rental residential projects and new nonresidential projects to mitigate the projects' impacts on the need for affordable housing in the city. The ordinance took effect on August 14, 2014, 30 days after its final passage.

Also on July 15, 2014, the City Council adopted Resolution No. 14-103, establishing an Affordable Housing Impact Fee of \$20,000 per dwelling unit on rental residential projects and \$4.00 per square foot on most nonresidential projects. By this resolution, the City Council approved and adopted a "Residential Nexus Study" and a "Non-Residential Jobs-Housing Nexus Study", both prepared by Keyser Marston Associates. These nexus studies established the existence of a reasonable relationship between the impact fees and the affordable housing impacts attributable to the developments on which the fees are imposed. This resolution was effective on September 14, 2014, 60 days after its passage. On October 20, 2015, the City Council adopted Resolution No. 15-130 increasing the Affordable Housing Impact Fee on rental residential projects to \$28,000 per dwelling unit. This resolution was effective on December 19, 2015, 60 days after its passage. Revenue from this fee is deposited into Fund 239, the Affordable Housing Impact Fee Fund.

### DISCUSSION

The three development impact fees are subject to the reporting requirements of the Mitigation Fee Act, as follows:

1. Create separate capital facilities funds or accounts for each improvement funded with impact fees. Remit all interest income earned by the fees to the same fund; interest income must be spent solely on the purpose for which the fee was originally collected. A local agency must not co-mingle fees with any other revenue, except for temporary investment purposes. (California Government Code Section 66006(a))

As noted above, separate funds have been established for each development impact fee as follows: Fund 250, Transportation Facility Impact Fee Fund; Fund 237, Park and Recreation Impact Fee Fund; and Fund 239, Affordable Housing Impact Fee Fund. No funds are co-mingled, and all interest earned by each fund is remitted into its particular account and spent solely on the purpose for which the fee was originally collected. Revenues, expenditures, and fund balances of these three funds are shown in Attachments 2a, 2b, and 2c, respectively. It should be noted that capital improvement projects funded by the development impact fees are also identified in the City's budget and separate project accounts are established by the Finance Department for each such capital improvement project in order to properly account for its costs and funding sources. A summary of capital improvement projects funded by the impact fees is included as Attachment 3.

- 2. Within 180 days after the close of the fiscal year, prepare a public report concerning each impact fee fund. Required contents of the report are as follows (California Government Code Section 66006(b)):
  - (a) A brief description of the type of fee in the account.

The Transportation Facility Impact Fee Fund (Fund 250) contains fees imposed on development projects for the purpose of mitigating the impacts that the projects have upon the City's ability to provide transportation facilities. The Park and Recreation Impact Fee Fund (Fund 237) contains fees imposed on development projects for the purpose of mitigating the impacts that the projects have upon the City's ability to provide parks and recreation facilities. The Affordable Housing Impact Fee Fund (Fund 239) contains fees imposed on new rental residential projects and new nonresidential projects to mitigate the projects' impacts on the need for affordable housing in the city.

(b) The amount of the fee.

The City Council established the following fees for Fiscal Year 2014-15 in relation to the maximum fee, or cap, that can justifiably be imposed on new development, as established by the various nexus studies described above:

- Transportation Facility Impact Fee: 20% of the cap (cap is \$12,541 per trip)
- Park and Recreation Facility Impact Fee: 25% of the cap (cap is \$8,048 per capita for residents and \$4,024 per capita for workers)
- Affordable Housing Impact Fee: \$20,000 per dwelling unit (approximately 56% of the cap of \$35,600) for rental residential projects and \$4.00 per square foot for nonresidential projects (approximately 1.6% to 6.0% of the cap, which ranges from \$66.80 to \$244.90 per square foot for various uses.) As noted above, on October 20, 2015, the City Council increased the fee on rental residential projects to \$28,000 per dwelling unit (approximately 79% of the cap).

The adopting resolutions for each of the three development impact fees, described above, provide that, for any annual period during which the City Council does not otherwise amend the impact fees, the fee amounts shall be adjusted once as of July 1<sup>st</sup> based on the percentage increase in the Engineering News-Record Construction Cost Index for San Francisco, California. The increase for Fiscal Year 2020-21 was 6.33% and was adopted by City Council Resolution No. 20-35 on April 21, 2020.

The nexus studies established fees for various use types. For ease of reference, the fees have been consolidated into a single table using the standardized use classifications from the Planning Regulations, as shown in Attachment 4. This table indicates each development impact fee for each use type, based on the nexus studies, the percentage of the caps as noted above, and the annual increase, as well as the total of the three development impact fees for each use type.

(c) The fund's beginning and ending balance for the fiscal year.

As noted in Attachments 2a, 2b, and 2c, the beginning balance on July 1, 2020 and the ending balance on June 30, 2021 for each of the three development impact fee funds were as follows:

	<u>July 1, 2020</u>	<u>June 30, 2021</u>
Transportation Facility (Fund 250)	\$3,024,505	\$1,036,084
Park and Recreation Facility (Fund 237)	\$985,130	\$968,242
Affordable Housing (Fund 239)	\$711,880	\$726,870

(d) Amount of fees collected, and interest earned and deposited into the fund for the fiscal year.

As noted in Attachments 2a, 2b, and 2c, the fees collected, and interest earned for each of the three development impact fee funds for Fiscal Year 2020-21 were as follows:

	<u>Fees</u>	<u>Interest</u>
Transportation Facility (Fund 250)	\$218,556	\$13,981
Park and Recreation Facility (Fund 237)	\$0	\$4,497
Affordable Housing (Fund 239)	\$10,993	\$3,996

(e) A description of each expenditure from the fund for that year, including identification of the improvement being funded and the percentage of the cost of the public improvement that was funded with the fee.

Please refer to Attachments 2a, 2b, and 2c detailing fund activities under the heading of "EXPENDITURES". A summary of capital improvement projects funded by the development impact fees, as indicated in the City's budget for Fiscal Years 2019-20 and 2020-21, is included as Attachment 3.

(f) An identification of the date by which construction of a public improvement will commence if the City determines that sufficient funds have been collected to complete financing on any incomplete project.

A summary of capital improvement projects funded by the development impact fees is included as Attachment 3.

(g) A description of any interfund transfers or loans.

On May 16, 2017, the City Council approved a loan of \$4,500,000 to the 3706 San Pablo Avenue Affordable Housing Project. Of this amount, \$1,840,000 was from the Affordable Housing Impact Fee Fund (Fund 239), and the remainder came from the Housing Asset Fund (Fund 298). The loan will be repaid each year out of a portion of the surplus cash flow earned by the owner for the previous year after the project is completed and a surplus is determined to exist through an audited annual financial statement. The interest rate is 3% per year.

On June 9, 2020, the City Council adopted Resolution No. 20-46, approving mid-cycle amendments to the Fiscal Year 2019-20 budget. This resulted in a transfer of \$551,507.72 from the General Capital Improvement Fund (Fund 475) into the Park and Recreation Impact Fee Fund (Fund 237) for the Horton Landing Park Expansion project.

(h) Identification of any fees refunded or allocated for some other purpose.

No fees have been refunded or allocated for some other purpose in Fiscal Year 2020-21.

3. The report is required to be reviewed by the City at a regularly scheduled public meeting not less than 15 days after the report is released to the public (California Government Code Section 66006(b)(2)).

This report is being released to the public no later than October 22, 2021, in connection with the agenda for the November 2, 2021 regular meeting of the City Council and is scheduled for approval by the City Council at its regularly scheduled meeting on November 16, 2021.

4. For the fifth fiscal year following the first deposit into a development impact fee fund, and every five years thereafter, if fees remain unexpended, the local agency must make the findings identifying the purpose to which the fee is to be put, demonstrate that there remains a reasonable relationship between the current need for the fees and the purpose for which it is charged, identify all sources and amounts of funding contemplated to complete financing of incomplete improvements, and designate the approximate dates on which the contemplated funding is expected to be deposited into the fund (California Government Code Section 66001(d)).

The first deposits into the updated Transportation Facility Impact Fee Fund and the new Park and Recreation Facility Impact Fee Fund and Affordable Housing Impact Fee Fund occurred in Fiscal Year 2014-2015. Thus, the fifth fiscal year following these first deposits was Fiscal Year 2019-20, so the findings noted above were made in the report prepared last year for Fiscal Year 2019-20. They Annual Development Impact Fees Report FY 2020-21 City Council Meeting | November 2, 2021 Page 7 of 7

will be required to be made again in the report for Fiscal Year 2024-25, and every five years thereafter.

## **FISCAL IMPACT**

This report is for informational purposes. There is no fiscal impact.

## STAFF COMMUNICATION WITH THE PUBLIC

Staff has had no communication with the public regarding this item.

## APPROVED AND FORWARDED TO THE CITY COUNCIL OF THE CITY OF EMERYVILLE:

Christine Daniel, City Manager

## ATTACHMENTS

- 1. Public Facilities Funded by Development Impact Fees:
  - a. Transportation Facility Impact Fee
  - b. Park and Recreation Facility Impact Fee
- 2. Revenues, Expenditures, and Fund Balances of Development Impact Fees:
  - a. Fund 250, Transportation Facility Impact Fee Fund
  - b. Fund 237, Park and Recreation Impact Fee Fund
  - c. Fund 239, Affordable Housing Impact Fee Fund
- 3. Impact Fee Budgets from Fiscal Years 2019-2020 and 2020-2021 City Budget:
  - a. Fund 250, Transportation Facility Impact Fee Fund
  - b. Fund 237, Park and Recreation Impact Fee Fund
  - c. Fund 239, Affordable Housing Impact Fee Fund
- 4. City of Emeryville Development Impact Fees, Fiscal Year 2020-2021

### City of Emeryville Transportation Impact Fee Update March 2014

				Percent of Cost	to Include in Fee	Portion of	
Map #	Project	Туре	Total Cost	Existing/Other	Emeryville Growth	Cost to include in Fee	
1.	Citywide Transit Improvements	Transit	\$2,347,500	0%	100%	\$2,347,500	
2.	Powell Street Multi-Modal Phase 1	Multi-modal	\$3,350,000	0%	100%	\$3,350,000	
3.	Christie Bay Trail	Multi-modal (non-motorized)	\$480,000	0%	100%	\$480,000	
4.	ECCL Path	Multi-modal (non-motorized)	\$750,000	0%	100%	\$750,000	
5.	South Bayfront Bridge	Multi-modal (non-motorized)	\$14,549,000	0%	100%	\$14,549,000	
6.	San Pablo Avenue Mid-block Crossing	Pedestrian	\$344,100	0%	100%	\$344,100	
7.	Shorebird Park Connections	Multi-modal (non-motorized)	\$220,000	0%	100%	\$220,000	
8.	Spur Alley Bicycle Treatments	Multi-modal (non-motorized)	\$900,300	0%	100%	\$900,300	
9.	Railroad Quiet Zone	Multi-modal	\$4,035,000	0%	100%	\$4,035,000	
10.	I-80/Powell Off Ramp Improvements	Automobile Capacity	\$450,000	0%	100%	\$450,000	
11.	Christie Avenue/ Powell Street	Automobile Capacity	\$4,600,000	85%	15%	\$690,000	
12.	Bicycle and Pedestrian Plan Implementation	Multi-modal (non-motorized)	\$300,000	0%	100%	\$300,000	
13.	40th Street/Horton Street	Multi-Modal	\$59,500	0%	100%	\$59,500	
14.	40th Street/Emery Street	Automobile Capacity	\$87,000	0%	100%	\$87,000	
15.	Transit Center Plaza and Platform Extension	Pedestrian	\$1,042,100	80%	20%	\$208,420	
16.	Public Parking and Bus Bays at Transit Center	Transit	\$8,431,000	50.2%	49.8%	\$4,200,048	
17.	Doyle Street Bicycle Boulevard	Bicycle	\$275,000	0%	100%	\$275,000	
18.	Hollis Street Sidewalk	Pedestrian	\$603,000	0%	100%	\$603,000	
19.	Adeline/San Pablo/ Macarthur/Peralta "Star" Intersection	Multi-modal (non-motorized)	\$456,000	0%	100%	\$456,000	
20.	Ped-Bike Bridge over I-80: 65th St to Frontage Rd	Multi-modal (non-motorized)	\$18,500,000	0%	100%	\$18,500,000	
21.	Horton Street and Overland Avenue from 40th Street to 62nd Street	Bicycle	\$2,015,000	0%	100%	\$2,015,000	

# TABLE 6ALLOCATION OF PROJECT COSTS TO FEE PROGRAM



## Attachment 1a

City of Emeryville

Transportation Impact Fee Update

March 2014

Man			$\Lambda$ (	Percent of Cost t	o Include in Fee 🧷	Portion of							
Map #	Project	Project Type		Existing/Other	Emeryville Growth	Cost to include in Fee							
22.	Emeryville Greenway extension from Powell St south to Stanford Ave at Horton St	Multi-modal (non-motorized)	\$1,350,000	0%	100%	\$1,350,000							
23.	40th Street/ Harlan Street Signalization	Multi-Modal	\$290,000	0%	100%	\$290,000							
24.	Sherwin Area Improvements	Pedestrian	\$2,843,850	0%	100%	\$2,843,850							
25.	Bike Sharing Program	Bicycle	\$600,000	0%	100%	\$600,000							
26.	Bicycle Parking	Bicycle	\$200,000	0%	100%	\$200,000							
27.	Traffic Signal Enhancements	Bicycle	\$490,000	0%	100%	\$490,000							
28.	Emery-go-Round Bus Yard Acquisition	Transit	\$1,000,000	0%	100%	\$1,000,000							
Total I	Project Costs		\$70,568,350			\$61,593,718							
Contir	ngency, Design Environmental Review and C	ther (40%)	\$28,227,340			\$24,637,487							
Prepa	ration of Transportation Fee Study		\$200,000			\$200,000							
City A	dministrative Costs (2%)		\$1,979,914			\$1,728,624							
Total (	Cost		\$100,975,604			\$88,159,829							

TABLE 6ALLOCATION OF PROJECT COSTS TO FEE PROGRAM

Source: Fehr & Peers, 2014

# Use of Fee Revenue

The City plans to use park facilities fee revenue to purchase parkland or construct improvements to add to the system of park and recreation facilities that serves new development. The City may only use impact fee revenue to provide facilities and intensify usage of existing facilities needed to serve new development.

The City intends to use the fee revenue to purchase and develop the planned and proposed facilities mapped and listed in the *Parks and Recreation Strategic Plan* (2011). **Table 3.9** displays the planned and proposed facilities identified in the *Strategic Plan*. In order to fully realize all of the planned and proposed facilities in the Strategic Plan, the City will need to fund approximately \$70.4 million in costs with non-fee funding sources.

	Proposed	Р	lanning Level
Project	Acres		Cost Estimate
Planned Parks		•	
Horton Landing Park	1.40	\$	372,800
Christie Avenue Park	0.37		344,285
48th Street Community Garden	0.09		20,970
Subtotal	1.86	\$	738,055
Proposed Parks			
Site 1: Doyle Hollis Park Expansion	6.75	\$	38,930,888
Site 2: PG&E site West of Hollis between 45th and 53rd	6.24		36,776,183
Site A: I-80 ped-bike bridge touchdown in Ashby Interchange	0.25		1,329,075
Site B: West of Shellmound North of 65th	0.50		3,291,575
Site C: North of 65th, East of RR tracks	1.00		6,054,575
Site D: North of Powell, between Christie and I-80	0.50		3,000,325
Site E: Stanford Ave, Park expansion West to Hollis	0.80		4,315,950
Site F: Stanford Ave, Park expansion North to Powell	0.55		3,241,675
Site G: Powell St. Plaza West of Shellmound, South of Pow	1.00		5,897,300
Site H: Temescal Creek Park and Temescal Creek Greenwa	0.08		65,856
Site J: On Park Ave, West of Hollis	0.50		3,204,200
Site K: East Bay Bridge Center, South of 40th, West of San	3.00		17,590,050
Site L: Triangle neighborhood East of San Pablo, North of 40	0.50		3,250,800
Emeryville Greenway Expansions	4.71		25,797,972
Temescal Creek Greenway Expansions	1.32		7,135,761
Subtotal	27.70	\$	159,882,185
Total - Planned and Proposed Park Facilities	29.56	\$	160,620,240

### **Table 3.9: Planned and Proposed Park Facilities**

Source: Table C-1, City of Emeryville Parks and Recreation Strategic Plan, January 18, 2011.



# Attachment 1b

#### City of Emeryville Transportation Impact Fee Fund 250 Revenues & Expenditures Through June 30, 2021

REVENUE:	FY92-FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Total
Traffic Impact Fees (Pre-Sep 2014 projects)	5,739,066	279.871			1				6,018,936
Transportation Impact Fees - Residential (effective Sep 2014)		595	2,672	1,650	11,599	326,700			343,216
Transportation Impact Fees - Non-Residential (effective Sep 2014)		391,303	990,502	554,402 *	42,601	53,905	1,238,706	218,556	3,489,975
Interest	661,274	3,205	9,982	16,871	26,914	37,648	41,810	13,981	811,685
Reimbursements	(275,197)								(275,197)
General Fund Subsidy for Updated Fee Study	236,982								236,982
Interfund Transfer from Parks and Recreation Impact Fee Fund 237	·					34,213			34,213
Total Revenue	6,362,124	674,973	1,003,156	572,923	81,115	452,467	1,280,515	232,537	10,659,810
EXPENDITURES:									
Pre-September 2014 Projects:									
Powell St & I-80 E Off Ramp	34,959								34,959
Shellmound Loop Improvements	1,967,995								1,967,995
Powell/Hollis Intersection Improvements	185,559								185,559
Hollis St Interconnect	73,049								73,049
Shellmound Signal Timing	142,984								142,984
40th Street Signal Design	17,403								17,403
40th & SPA Widening	7,965								7,965
Shellmound Street Striping	8,512 2,047,791								8,512 2,047,791
Horton Street Extension 65th Street Traffic Signal	1,225,898								1,225,898
Powell Streetscape Design	80,668								80,668
Powell Streetscape Design	00,000					-			00,000
Post-September 2014 Projects:									
Christie Ave Bay Trail		6,210	309,818						316,028
Horton Street Traffic Calming				13,407					13,407
Traffic Signal Powell/Doyle				2,500			289,500		292,000
South Bayfront Pedestrian-Bicycle Bridge					3,550			1,196,450	1,200,000
Emervyille Greenway - Stanford to Powell					487,129	00.044		04.500	487,129
SafeTREC Powell Street Corridor Study Transit Center - Public Parking	3					80,041 176,753		24,508	104,549 176,753
Powell Street Bridge Widening						170,755	10,181		10.181
Emery Go-Round Shuttle Bus Yard							10,101	1.000,000	1,000,000
Enery Go-Round Shuttle Bus Fard								1,000,000	1,000,000
Update Traffic Impact Fee Study	200,237	2,540	50						202,827
Administrative Expenses	-	-	-	301	45				346
Interfund Transfer to Parks and Recreation Impact Fee Fund 237						27,727			27,727
Total Expenditures	5,993,019	8,750	309,868	16,208	490,724	284,520	299,681	2,220,958	9,623,727
Revenues Over/(Under) Expenditures	369,105	666,224	693,288	556,715	(409,609)	167,946	980,835	(1,988,421)	1,036,084
Beginning Fund Balance, July 1	-	369,105	1,035,329	1,728,617	2,285,333	1,875,724	2,043,670	3,024,505	-
Ending Fund Balance, June 30	369,105	1,035,329	1,728,617	2,285,333	1,875,724	2,043,670	3,024,505	1,036,084	1,036,084

#### City of Emeryville Parks and Recreation Impact Fee Fund 237 Revenues & Expenditures Through June 30, 2021

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Total
REVENUE:								
Park/Rec Impact Fees - Residential		7,382	3,822	61,086	T	T	Π	72,290
Park/Rec Impact Fees - Non-Residential	193,914	398,531	705,302	5,097	49,822	393,132		1,745,799
Interest	293	3,093	8,518	14,793	6,133	4,941	4,497	42,268
Interfund Transfer from Transportation Impact Fee Fund 250					27,727			27,727
Interfund Transfer from General Capital Improvement Fund 475					I	551,508		551,508
Total Revenue	194,207	409,005	717,643	80,977	83,682	949,581	4,497	2,439,591
EXPENDITURES: Stanford Avenue Park Expansion Horton Landing Park Expansion	3,960		13,215	73,764	756,941	7,588		3,960 851,507
South Bayfront Bicycle/Pedestrian Bridge			,	26,428	235,365	.,	21,384	283,178
Emervyille Greenway - Stanford to Powell				259,735	38,757			298,491
Interfund Transfer to Transportation Impact Fee Fund 250					34,213			34,213
Total Expenditures	3,960	-	13,215	359,926	1,065,276	7,588	21,384	1,471,349
Revenues Over/(Under) Expenditures	190,247	409,005	704,428	(278,950)	(981,593)	941,993	(16,887)	968,242
Beginning Fund Balance, July 1	-	190,247	599,252	1,303,679	1,024,730	43,136	985,130	-
Ending Fund Balance, June 30	190,247	599,252	1,303,679	1,024,730	43,136	985,130	968,242	968,242

### City of Emeryville Affordable Housing Impact Fee Fund 239 Revenues & Expenditures Through June 30, 2021

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Total
REVENUE:								
Affordable Housing Impact Fee - Residential Affordable Housing Impact Fee - Non-Residential	479,168	446,055	28,000	28,122	129,632	233,712	10,993	56,122 2,457,296
Interest	447	5,036	12,135	5,761	11,472	14,603	3,996	53,451
Total Revenue	479,615	451,092	1,145,393	86,360	141,104	248,315	14,989	2,566,870
EXPENDITURES:								
3706 San Pablo Avenue Project (Loan)	Í		1,840,000	Ì				1,840,000
Total Expenditures			1,840,000					1,840,000
Revenues Over/(Under) Expenditures	479,615	451,092	(694,607)	86,360	141,104	248,315	14,989	726,870
Beginning Fund Balance, July 1	-	479,615	930,707	236,100	322,460	463,565	711,880	-
Ending Fund Balance, June 30	479,615	930,707	236,100	322,460	463,565	711,880	726,870	726,870



### Purpose of Fund

The Transportation Impact Fee Fund accounts for transportation impact fees paid by new development, as required by the City's Transportation Impact Fee Ordinance.

			Prior Year Budget <u>Carryover</u>	2019- <u>Budg</u>		2020-2 <u>Budg</u> e		2021-22 rojection		22-23 jection	023-24 ojection
Begin	ining Av	vailable Fund Balance	-	\$ (849	9,937) \$	649	,937)	\$ (130,937)	\$	729,363	\$ 192,463
Annua	al Activ	ity									
	<b>venues</b> Developr	ment Fees		200	0,000	519	,000	1,075,400		313,200	200,000
			-	200	0,000	519	,000	 1,075,400		313,200	200,000
	penditu Operati		-	200	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	010	,	 1,010,100		010,200	
		Works - ENR Membership						100		100	100
	FUDIC	Works - Livit Membership			-			100		100	100
			-		-		-	100		100	100
	0	Ducianta									
	CE-02	<b>rojects</b> South Bayfront Bridge and									
	01-02	Horton Landing Park	1,196,450		-		-	-		_	-
_	CF-04	Transit Center -Public Parking	.,,								
		and Bus Bays	1		-		-	-		-	-
	CF-09		4 000 000								
-	PB-03	Yard Horton Street Experimental	1,000,000		-		-	-		-	-
	1 8 00	Traffic Calming									
	PB-06										
-	00.07	ECCL - North-South Pedestrian Path from 47th St to 53rd St	-		-		-	-		750,000	-
	PB-07	Frontage Road Bay Trail Upgrades	300,000		_			_		-	
27	PB-08	Transit Stop Improvements	100,000		-		-	 2			-
-	PB-11	Bike Share Stations	240,000		-		-	-			_
2	ST-09	Frontage Road Landscape	,								
		Median Island	200,000		-		-	165,000		-	-
-	T-06	Traffic Signal - Powell/Doyle	289,500		-		-	-		-	-
	T-08	Powell Street Bridge Widening	25,000								
	T-09	Powell Street Bridge Widening Powell Corridor Traffic Safety	25,000		-		1.00	 -		170	-
		Study	110,000		-		-	-		-	-
	T-11	Traffic Signal Modernization -									
		Phase 2	-		-			 50,000		100,000	 50,000
		Subtotal, Capital Projects	3,460,950		-		-	 215,000		850,000	50,000
		Subtotal, Expenditures	3,460,950		-		-	215,100		850,100	50,100
		•									
Net	t Annua	I Activity	(3,460,950)	20	0,000	519	,000	860,300	(	536,900)	 149,900
Endin	a Avail	able Fund Balance									
		nd Balance	2,611,014	(649	9,937)	(130	,937)	729,363		192,463	342,363
		Carryover	3,460,950		-		~				-
E	Ending A	vailable Fund Balance	\$ (849,937)	\$ (649	9,937) \$	5 (130	,937)	\$ 729,363	\$	192,463	\$ 342,363

# Attachment 3a



### Purpose of Fund

The Park / Rec Impact Fee Fund accounts for parks and recreation impact fees paid by new development, as required by the City's Park / Rec Impact Fee Ordinance.

	Prior Year Budget <u>Carryover</u>	2019-20 <u>Budget</u>	2020-21 <u>Budget</u>	2021-22 Projection	2022-23 Projection	2023-24 <u>Projection</u>
Beginning Available Fund Balance	_\$	(1,140,201) \$	(890,201)	<u>\$ 98,799</u>	\$ 660,599	<u>\$910,599</u>
Annual Activity Revenues Development Fees		250,000	989,000	561,800	250,000	250,000
	_	250,000	989,000	561,800	250,000	250,000
Expenditures Capital Projects CF-02 South Bayfront Bridge and	257,393					
Horton Landing Park CF-13	257,393	-	-			
Horton Landing Park Expansi	on 1,913,021	-	-	-	-	-
Subtotal, Capital Projects	2,170,414	-	-	-	-	-
Subtotal, Expenditures	2,170,414	-	-	-	-	-
Net Annual Activity	(2,170,414)	250,000	989,000	561,800	250,000	250,000
<b>Ending Available Fund Balance</b> Total Fund Balance Project Carryover Ending Available Fund Balance	1,030,213 2,170,414 <b>\$ (1,140,201) \$</b>	(890,201) 	98,799 - <b>98,799</b>	660,599 - <b>\$ 660,599</b>	910,599 - <b>\$ 910,599</b>	1,160,599 - <b>\$ 1,160,599</b>



### Capital Project Funds Affordable Housing Impact Fee Fund #239

### Purpose of Fund

The Affordable Housing Impact Fee Fund accounts for rental residential developments and nonresidential developments to mitigate the impact of such developments on the need for affordable housing in the City.

	Prior Year Budget <u>Carryover</u>	2019-20 <u>Budget</u>		2020-21 <u>Budget</u>		2021-22 Projection	2022-23 Projection	_	2023-24 rojection
Beginning Available Fund Balance		\$	406,425	\$	531,425	\$ 356,425	\$ 322,625	\$	347,625
Annual Activity Revenues Development Fees			125,000		125,000	466,200	125,000		125,000
			125,000		125,000	466,200	125,000		125,000
Expenditures Capital Projects H-02 6150, 5890 and 5900 Christie Housing Site	-		-		300,000	500,000	100,000		-
Subtotal, Capital Projects	-		-		300,000	500,000	100,000		-
Subtotal, Expenditures	-		-		300,000	500,000	100,000		-
Net Annual Activity			125,000		(175,000)	(33,800)	25,000	125,000	
Ending Available Fund Balance Total Fund Balance Project Carryover	406,425		531,425 -		356,425 -	322,625 -	347,625 -		472,625
Ending Available Fund Balance	\$ 406,425	\$	531,425	\$	356,425	\$ 322,625	\$ 347,625	\$	472,625



City of Emeryville

## **Development Impact Fees**

Fiscal Year 2020-2021 (valid July 1, 2020 through June 30, 2021)

Use Туре	Affordable Housing	Park and Recreation Facility	Transportation Facility	TOTAL IMPACT FEES
Residential Use Types				
Single Unit	\$0	\$4,399	\$2,950	\$7,349 / dwelling unit
Two Unit and Multi-Unit				
Rental - Apartment	\$31,032	\$4,236	\$1,829	\$37,097 / dwelling unit
In TH Transit Hub Overlay Zone	\$31,032	\$4,236	\$1,770	\$37,038 / dwelling unit
Owner - Condominium	\$0	\$4,236	\$1,532	\$5,768 / dwelling unit
In TH Transit Hub Overlay Zone	\$0	\$4,236	\$1,476	\$5,712 / dwelling unit
Owner - Townhome	\$0	\$4,399	\$1,532	\$5,931 / dwelling unit
In TH Transit Hub Overlay Zone	\$0	\$4,399	\$1,476	\$5,875 / dwelling unit
Domestic Violence Shelter	\$0	\$1,657	\$651	\$2,308 / bed
Group Residential	\$0	\$1,657	\$651	\$2,308 / bed
Mobile Home Park				
Rental	\$31,032	\$4,236	\$1,829	\$37,097 / dwelling unit
Owner	\$0	\$4,399	\$1,532	\$5,931 / dwelling unit
Residential Care Facility	\$4.71	\$6.40	\$2.20	\$13.31 / square foot
Supportive Housing	\$0	\$1,657	\$651	\$2,308 / bed
Transitional Housing	\$0	\$1,657	\$651	\$2,308 / bed
Commercial and Institutional				
Adult Oriented Businesses				
Retail	\$4.71	\$2.36	\$5.50	\$12.57 / square foot
Performance	\$4.71	\$1.79	\$114.05	\$120.55 / square foot
Animal Care and Sales				· · · · · · · · · · · · · · · · · · ·
Grooming	\$4.71	\$2.14	\$4.29	\$11.14 / square foot
Kennel/Animal Care	\$4.71	\$3.31	\$16.37	\$24.39 / square foot
Pet Stores	\$4.71	\$2.36	\$5.50	\$12.57 / square foot
Veterinary Services	\$4.71	\$2.14	\$13.92	\$20.77 / square foot
Arts and Entertainment				
Gallery	\$4.71	\$0.35	\$0.53	\$5.59 / square foot
Indoor Entertainment	\$4.71	\$1.42	\$14.49	\$20.62 / square foot
Outdoor Entertainment	TBD	TBD	TBD	TBD
Banks and Financial Institutions	\$4.71	\$2.36	\$12.53	\$19.60 / square foot
Business Services	\$4.71	\$2.36	\$21.87	\$28.94 / square foot
Colleges and Trade Schools	\$0.00	\$2.14	\$7.50	\$9.64 / square foot
Community Assembly	\$0.00	\$0.58	\$8.08	\$8.66 / square foot
Day Care Centers	\$0.00	\$3.31	\$16.37	\$19.68 / square foot
Eating and Drinking Establishments				
Bars/Nightclubs/Lounges	\$4.71	\$5.91	\$10.04	\$20.66 / square foot
Restaurants				-
Quality (ITE Land Use 931)	\$4.71	\$5.91	\$6.65	\$17.27 / square foot
High Turnover (ITE Land Use 932)	\$4.71	\$5.91	\$8.71	\$19.33 / square foot
Fast Food (ITE Land Use 933)	\$4.71	\$5.91	\$38.55	\$49.17 / square foot
Fast Food with Drive-Thru (ITE Land Use 934)	\$4.71	\$5.91	\$48.16	\$58.78 / square foot
Mobile Food Vendors	\$0.00	\$0.00	\$0.00	\$0.00
Emergency Shelters	\$0	\$1,657	\$651	\$2,308 / bed
Funeral Homes, Mortuaries and Mausoleums	\$4.71	\$0.58	\$1.62	\$6.91 / square foot



Use Туре	Affordable Housing	Park and Recreation Facility	Transportation Facility	TOTAL IMPACT FEES
Health Care				
Clinics and Medical Offices	\$4.71	\$4.31	\$10.53	\$19.55 / square foot
Hospitals	\$4.71	\$3.43	\$2.74	\$10.88 / square foot
Medical Laboratories (non research)	\$4.71	\$2.14	\$9.28	\$16.13 / square foot
Instructional Services				
Individual/ Small Group Instruction	\$4.71	\$0.69	\$2.86	\$8.26 / square foot
Group Instruction	\$4.71	\$0.69	\$2.86	\$8.26 / square foot
Libraries and Museums				
Libraries	\$4.71	\$1.65	\$21.53	\$27.89 / square foot
Museums	\$4.71	\$0.35	\$0.53	\$5.59 / square foot
Live/Work Unit	\$4.71	\$1.79		\$6.50 / square foot plus
plus			\$1,917	<b>l</b> \$1,917 / unit
Lodging				
Hotels and Motels	\$4.71	\$1.18		\$5.89 / square foot plus
plus			\$1,238	\$1,238 / room
Bed & Breakfast	\$0.00	\$0.00	\$0.00	\$0.00 / square foot
Major Public Services	\$4.71	TBD	TBD	TBD / square foot
Marina	\$0	\$1,183	\$560	\$1,743 / berth
Motor Vehicle Sales and Services				
Cleaning (Self-Service Car Wash - ITE Land Use 947)	\$4.71			\$4.71 / square foot plus
plus		\$296	\$8,169	\$8,465 / stall
Rentals	\$4.71	\$1.79	\$2.95	\$9.45 / square foot
Sales and Leasing	\$4.71	\$1.54	\$7.72	\$13.97 / square foot
Repair and Service	\$4.71	\$1.18	\$13.15	\$19.04 / square foot
Service Station	\$4.71			\$4.71 / square foot plus
plus		\$296	\$8,181	\$8,477 / pump
Towing and Impounding	\$4.71	\$1.18	\$14.76	\$20.65 / square foot
Offices				
General/Government/Walk-In Clientele	\$4.71	\$4.31	\$4.40	\$13.42 / square foot
Corporate Headquarters (ITE Land Use 714)	\$4.71	\$4.31	\$4.17	\$13.19 / square foot
Parking	\$0.00	\$0.00	\$0.00	\$0.00 / square foot
Personal Services	\$4.71	\$2.36	\$4.29	\$11.36 / square foot
Public Safety Facilities	\$0.00	\$2.36	\$3.55	\$5.91 / square foot
Recreation				
Gaming	\$4.71	\$2.36	\$39.62	\$46.69 / square foot
All Other	\$4.71	\$2.36	\$10.41	\$17.48 / square foot
Repair Services	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Retail	• Look Yes, Sola			
Food and Beverage Sales				
Supermarket (ITE Land Use 850)	\$4.71	\$2.36	\$12.58	\$19.65 / square foot
Convenience Market (ITE Land Use 851)	\$4.71	\$2.36	\$46.38	\$53.45 / square foot
All Other	\$4.71	\$2.36	\$5.50	\$12.57 / square foot
Schools	\$0.00	\$1.18	\$3.53	\$4.71 / square foot
Social Service Facilities	\$0.00	\$3.79	\$4.40	\$8.19 / square foot

Use Туре	Affordable Housing	Park and Recreation Facility	Transportation Facility	TOTAL IMPACT FEES
Industrial	1			
Arts-Industrial - All	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Commercial Kitchens	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Construction and Maintenance	\$4.71	\$0.83	\$0.94	\$6.48 / square foot
Crematories	\$4.71	\$2.59	\$2.16	\$9.46 / square foot
Food Production and Assembly - All	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Hazardous Waste Facilities - All	\$4.71	\$2.59	\$2.16	\$9.46 / square foot
Laundry and Dry Cleaning Services	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Manufacturing				
Pharmaceutical	\$4.71	\$1.18	\$2.86	\$8.75 / square foot
Custom	\$4.71	\$1.18	\$1.92	\$7.81 / square foot
Light	\$4.71	\$1.18	\$2.86	\$8.75 / square foot
General	\$4.71	\$1.18	\$2.16	\$8.05 / square foot
Heavy	\$4.71	\$1.18	\$2.16	\$8.05 / square foot
Cannabis Manufacturing	\$4.71	\$1.18	\$2.86	\$8.75 / square foot
Recycling Facilities - All	\$4.71	\$2.59	\$2.16	\$9.46 / square foot
Research and Development	\$4.71	\$2.96	\$3.16	\$10.83 / square foot
Salvage and Wrecking	\$4.71	\$2.59	\$2.16	\$9.46 / square foot
Storage and Distribution	\$0.00	\$0.00	\$0.00	
Indoor and Outdoor	\$4.71	\$0.83	\$0.94	\$6.48 / square foot
Personal	\$4.71	\$0.04	\$0.75	\$5.50 / square foot
Agricultural				
Community Gardens	\$0.00	\$0.00	\$0.00	\$0.00
Indoor Agriculture	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Outdoor Agriculture	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Animal Husbandry	\$4.71	\$1.54	\$2.86	\$9.11 / square foot
Communication, Transportation and Utilities				
Communication Facilities				
Transmission Towers	\$0.00	\$0.00	\$0.00	\$0.00
Equipment within Buildings	\$4.71	\$0.05	\$0.28	\$5.04 / square foot
Transportation and Delivery Services	\$0.00	\$0.00	\$0.00	
Bus/Rail Passenger Stations	\$4.71	TBD	TBD	TBD / square foot
Truck/Rail Freight Terminals	\$4.71	\$1.54	\$2.46	\$8.71 / square foot
Human-Powered	\$4.71	\$0.83	\$0.94	\$6.48 / square foot
Light Fleet	\$4.71	\$0.83	\$0.94	\$6.48 / square foot
Utility Services	\$4.71	\$8.62	\$2.25	\$15.58 / square foot