



## Alameda County Fire Department

6363 Clark Avenue · Dublin, CA 94568

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[www.acgov.org/fire](http://www.acgov.org/fire)

DAVID A. ROCHA  
Fire Chief

**SERVING:**

March 6, 2020

City of Dublin

City of Emeryville

City of Newark

City of San Leandro

City of Union City

Lawrence Berkeley  
National Laboratory

Lawrence Livermore  
National Laboratory

Unincorporated Areas  
of Alameda County

Alameda County  
Regional Emergency  
Communications Center  
"Accredited Center  
of Excellence"

Christine Daniel, City Manager  
City of Emeryville  
1333 Park Avenue  
Emeryville, CA 94608

Dear Christine:

**Subject: Revision on ACFD Recommended Fire Service Contract for the City of Dublin for Fiscal Year 2020-21 and Five Year Projection**

On January 28, 2020, ACFD submitted the FY 2020-21 proposed budget and a five year projection to your office to meet the City's budget submission deadline. The proposed budget was developed based on the estimated County Internal Service Fund (ISF) allocations. On February 29, 2020, County Administrator's Office released preliminary County allocations figures for FY 2020-21, and we are now re-submitting a revised budget proposal based on the preliminary numbers. The revised operating budget for FY 2020-21 is \$7,679,586, which is \$96,549 lower than the one submitted on January 28, 2020. The reduction is mainly attributed to lower workers compensation allocation.

Should you or your staff have any questions or need clarification with respect to the revised budget, please contact me or Shu-Mei Chen at 510-618-3419.

Sincerely,

David A. Rocha  
Fire Chief

Attachments

**ALAMEDA COUNTY FIRE DEPARTMENT  
CITY OF EMERYVILLE FIRE SERVICE CONTRACR PROPOSED BUDGET FOR FY 2020-21**

|                                        | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | VARIANCE<br>FROM 2019-20<br>ADOPTED<br>BUDGET |              | COMMENTS                                                                                                                                                                                                                                           |
|----------------------------------------|------------------------------|-------------------------------|-----------------------------------------------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                        |                              |                               | \$                                            | %            |                                                                                                                                                                                                                                                    |
| Allocated %                            | 5.71%                        | 5.88%                         |                                               | 0.17%        | Due to City of Union City Station 30 closure                                                                                                                                                                                                       |
| <b>PROGRAM SERVICES &amp; SUPPLIES</b> | <b>\$506,230</b>             | <b>\$536,569</b>              | <b>\$30,339</b>                               | <b>5.99%</b> |                                                                                                                                                                                                                                                    |
| APPARATUS & EQUIPMENT                  | \$72,577                     | \$80,526                      | \$7,949                                       | 10.95%       | Due to increasing repair needs on apparatus and equipment maintenance                                                                                                                                                                              |
| BUILDINGS & GROUNDS                    | \$1,626                      | \$1,626                       | \$0                                           | 0.00%        |                                                                                                                                                                                                                                                    |
| PPE & UNIFORMS                         | \$35,924                     | \$33,621                      | (\$2,303)                                     | -6.41%       | Due to hiring less firefighter recruits in 2021                                                                                                                                                                                                    |
| BLDG RENTS & LEASES                    | \$29,557                     | \$31,081                      | \$1,524                                       | 5.16%        | Training facility lease increasing 3.5% every July. Admin Office lease increasing 3% every February. ACFD is in the process of identifying new training facility location. No collection for training facility improvement project since FY 18-19. |
| EQUIP RENTS & LEASES                   | \$2,191                      | \$1,975                       | (\$216)                                       | -9.86%       |                                                                                                                                                                                                                                                    |
| RADIOS                                 | \$16,228                     | \$14,311                      | (\$1,917)                                     | -11.81%      | Due to one time project in FY 19-20.                                                                                                                                                                                                               |
| INFORMATION TECHNOLOGY                 | \$92,912                     | \$101,049                     | \$8,137                                       | 8.76%        | Due to increasing cost from new IT services contract with DNI                                                                                                                                                                                      |
| PROFESSIONAL SERVICES                  | \$14,571                     | \$14,697                      | \$126                                         | 0.86%        |                                                                                                                                                                                                                                                    |
| DISPATCH CONTRACT                      | \$101,444                    | \$111,289                     | \$9,845                                       | 9.70%        | City's call volume increased from 2,363 to 2,502. Estimated cost per call is \$44.48, increasing by \$1.55 from \$42.93.                                                                                                                           |
| DISASTER PREPAREDNESS                  | \$475                        | \$443                         | (\$32)                                        | -6.74%       | Due to grant funding from Sheriff's Office                                                                                                                                                                                                         |
| EMS                                    | \$35,107                     | \$33,577                      | (\$1,530)                                     | -4.36%       | Due to one time project (Quality Improvement Management System) in FY 19-20.                                                                                                                                                                       |
| FIRE PREVENTION                        | \$4,554                      | \$4,923                       | \$369                                         | 8.10%        | Due to Automation project                                                                                                                                                                                                                          |
| FUEL/TRANSP                            | \$21,878                     | \$23,428                      | \$1,550                                       | 7.08%        | Due to increasing fuel prices                                                                                                                                                                                                                      |
| HAZARDOUS MATERIALS                    | \$7,843                      | \$7,502                       | (\$341)                                       | -4.35%       |                                                                                                                                                                                                                                                    |
| HOUSEHOLD SUPPLIES                     | \$8,259                      | \$9,579                       | \$1,320                                       | 15.98%       | Due to increasing cost on cleaning and office supplies                                                                                                                                                                                             |
| OPERATIONS                             | \$618                        | \$895                         | \$277                                         | 44.82%       | New program due to transferring Honor Guard and Chaplaincy program from PUB ED & COMM RELATIONS program here.                                                                                                                                      |
| LAUNDRY                                | \$6,509                      | \$6,609                       | \$100                                         | 1.54%        |                                                                                                                                                                                                                                                    |
| MAPPING                                | \$1,462                      | \$1,265                       | (\$197)                                       | -13.47%      | Due to eliminating an online mapping program                                                                                                                                                                                                       |

|                                                                  | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | VARIANCE<br>FROM 2019-20<br>ADOPTED<br>BUDGET |         |                                                                                                                                                                                                                                       |
|------------------------------------------------------------------|------------------------------|-------------------------------|-----------------------------------------------|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Allocated %                                                      | 5.71%                        | 5.88%                         | \$                                            | %       | COMMENTS                                                                                                                                                                                                                              |
| ADMINISTRATION                                                   | \$3,049                      | \$3,425                       | \$376                                         | 0.17%   | Due to City of Union City Station 30 closure                                                                                                                                                                                          |
| PUB ED & COMM RELATIONS                                          | \$5,559                      | \$3,829                       | (\$1,730)                                     | 12.33%  | Due to Cal Chiefs membership cost increases                                                                                                                                                                                           |
| SCBA                                                             | \$6,455                      | \$6,131                       | (\$324)                                       | -31.12% | Due to transferring Honor Guard and Chaplaincy program to Operations program and cost reduction measures                                                                                                                              |
| STAFF VEHICLES                                                   | \$13,761                     | \$17,064                      | \$3,303                                       | -5.02%  |                                                                                                                                                                                                                                       |
| TRG & STAFF DEV.                                                 | \$14,312                     | \$18,026                      | \$3,714                                       | 24.00%  | Due to replacing 3 aging shared Division Chief vehicles with leases and cost increases in maintaining the leased vehicles                                                                                                             |
| RESCUE                                                           | \$3,329                      | \$3,536                       | \$207                                         | 25.95%  | Due to increasing cost on state mandated trainings                                                                                                                                                                                    |
| WILDLAND                                                         | \$457                        | \$462                         | \$5                                           | 6.22%   | Due to increasing needs on rescue trainings                                                                                                                                                                                           |
| HUMAN RESOURCES                                                  | \$4,654                      | \$4,780                       | \$126                                         | 1.09%   |                                                                                                                                                                                                                                       |
| RESERVE                                                          | \$919                        | \$920                         | \$1                                           | 2.71%   |                                                                                                                                                                                                                                       |
| NONDISCRETIONARY SERVICES & SUPPLIES (COUNTY RISK MGMT, COUNSEL) | \$102,306                    | \$109,989                     | \$7,683                                       | 0.11%   |                                                                                                                                                                                                                                       |
| COUNTY INDIRECTS                                                 | \$76,189                     | \$53,256                      | (\$22,933)                                    | 7.51%   | Based on County preliminary allocation                                                                                                                                                                                                |
| FIXED ASSETS                                                     | \$17,713                     | \$20,731                      | \$3,018                                       | -30.10% | Based on County preliminary allocation                                                                                                                                                                                                |
| ALL PROGRAMS AND OVERHEAD TOTAL                                  | \$702,438                    | \$720,545                     | \$18,107                                      | 17.04%  | Based on new services contract with Definitive Network Inc.                                                                                                                                                                           |
| SALARIES AND EMPLOYEE BENEFITS                                   | \$6,514,878                  | \$6,748,356                   | \$233,478                                     | 2.58%   |                                                                                                                                                                                                                                       |
| BASE SALARY                                                      | \$3,397,060                  | \$3,517,576                   | \$120,516                                     | 3.58%   | Assumed 3.39% pay increase, effective January 2020 and 3% pay increase, effective January 2021 for IAFF Local 55 group; averaged 3.125% pay increase for Unrepresented classifications in 2020. Proposed budget includes 24 recruits. |
| OVERTIME                                                         | \$743,119                    | \$777,669                     | \$34,550                                      | 3.55%   | Due to pay increase assumption and increasing needs for state mandated trainings to improve operation proficiency                                                                                                                     |
| HOLIDAY PAY                                                      | \$158,598                    | \$162,921                     | \$4,323                                       | 4.65%   | Pay increase impact                                                                                                                                                                                                                   |
| PERS RETIREMENT                                                  | \$1,124,130                  | \$1,232,154                   | \$108,024                                     | 2.73%   | PERS rate for Safety Plan increases from 34.215% for FY 19-20 to 36.293% for FY 20-21, PERS rate for Classic Misc. Plan increases from 13.714% for FY 19-20 to 15.655%.                                                               |

|                                                                     | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | VARIANCE<br>FROM 2019-20<br>ADOPTED<br>BUDGET |            | COMMENTS |
|---------------------------------------------------------------------|------------------------------|-------------------------------|-----------------------------------------------|------------|----------|
| Allocated %                                                         | 5.71%                        | 5.88%                         |                                               | \$         | %        |
| EMPLOYEE CONTRIBUTION TO<br>EMPLOYER RETIREMENT COSTS               | (\$67,506)                   | (\$69,716)                    |                                               | (\$2,210)  | 3.27%    |
| PAYROLL TAXES                                                       | \$62,949                     | \$65,168                      |                                               | \$2,219    | 3.53%    |
| HEALTH INSURANCE - ACTIVE                                           | \$522,012                    | \$521,942                     |                                               | (\$70)     | -0.01%   |
| HEALTH INSURANCE - RETIREE                                          | \$253,738                    | \$263,818                     |                                               | \$10,080   | 3.97%    |
| EMPLOYEE CONTRIBUTION TO<br>HEALTH INSURANCE                        | (\$52,855)                   | (\$52,900)                    |                                               | (\$45)     | 0.09%    |
| DENTAL                                                              | \$35,698                     | \$35,144                      |                                               | (\$554)    | -1.55%   |
| 401A CONTRIBUTION                                                   | \$49,767                     | \$51,265                      |                                               | \$1,498    | 3.01%    |
| OTHER BENEFITS                                                      | \$49,570                     | \$50,153                      |                                               | \$583      | 1.18%    |
| WORKERS COMP                                                        | \$238,598                    | \$193,162                     |                                               | (\$45,436) | -19.04%  |
| CONTRACT WITH OAKLAND FIRE<br>DEPARTMENT FOR ADDITIONAL<br>COVERAGE | \$196,901                    | \$210,685                     |                                               | \$13,784   | 7.00%    |
| OPERATING BUDGET TOTAL                                              | \$7,414,217                  | \$7,679,586                   |                                               | \$265,369  | 3.58%    |
| GRANT & CAPITAL IMPROVEMENT<br>PROJECTS                             | \$33,609                     | \$116,312                     |                                               | \$82,703   |          |
| EQUIPMENT REPLACEMENT                                               | \$14,509                     | \$116,312                     |                                               | \$101,803  |          |
| RADIOS REPLACEMENT                                                  | \$19,100                     | \$0                           |                                               | (\$19,100) |          |
| PROPOSED CONTRACT TOTAL                                             | \$7,447,826                  | \$7,795,898                   |                                               | \$348,072  |          |

|                       | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | VARIANCE<br>FROM 2019-20<br>ADOPTED<br>BUDGET |       |                                                                    |
|-----------------------|------------------------------|-------------------------------|-----------------------------------------------|-------|--------------------------------------------------------------------|
|                       | ADOPTED<br>BUDGET            | PROPOSED<br>BUDGET            | \$                                            | %     | COMMENTS                                                           |
| Allocated %           | 5.71%                        | 5.88%                         |                                               | 0.17% | Due to City of Union City Station 30 closure                       |
| UNFUNDED ADC FOR OPEB | \$60,419                     | \$52,883                      |                                               |       | ( Net of PAY-GO and EMPLOYEE CONTRIBUTION)                         |
| NORMAL COST           | \$259,158                    | \$267,580                     |                                               |       | Per Actuarial Report, Normal Cost grow 3.25% with payroll increase |
| UAAL AMORT            | \$205,468                    | \$212,145                     |                                               |       | Per Actuarial Report, UAAL grow 3.25% with payroll increase        |
| PAY-GO                | (\$253,738)                  | (\$263,818)                   |                                               |       |                                                                    |
| CERBT                 | (\$150,469)                  | (\$163,024)                   |                                               |       |                                                                    |

|                                                     |                    |                    |  |  |  |
|-----------------------------------------------------|--------------------|--------------------|--|--|--|
| <b>RECOMMENDED CONTRACT TOTAL<br/>WITH FULL ADC</b> | <b>\$7,508,245</b> | <b>\$7,848,781</b> |  |  |  |
|-----------------------------------------------------|--------------------|--------------------|--|--|--|

**Assumptions:**

|                                             |         |         |
|---------------------------------------------|---------|---------|
| COLA - IAFF Local 55                        | 3.00%   | 3.00%   |
| COLA - Unrepresented Non-Management         | 3.50%   | 3.00%   |
| COLA - Unrepresented Management             | 3.50%   | 3.25%   |
| Health Premium Cost Increase                | 6.00%   | 4.50%   |
| Dental Premium                              | 2.00%   | 0.00%   |
| PERS Rate - Safety Plan                     | 31.839% | 36.293% |
| PERS Rate - Classic Misc. Plan              | 12.041% | 15.655% |
| Workers Comp                                |         |         |
| Program Services & Supplies                 |         |         |
| County Overhead Allocation                  |         |         |
| EE Contribution to ER PERS - Classic Safety | 3.00%   | 3.00%   |
| EE Contribution to ER PERS - PEPPA Safety   | 0.50%   | 0.50%   |

**ALAMEDA COUNTY FIRE DEPARTMENT  
CITY OF EMERYVILLE FIRE SERVICE CONTRACR PROPOSED**

|                                        | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | 2021-22<br>PROJECTION | 2022-23<br>PROJECTION | 2023-24<br>PROJECTION | 2024-25<br>PROJECTION |
|----------------------------------------|------------------------------|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Allocated %                            | 5.71%                        | 5.88%                         | 5.88%                 | 5.88%                 | 5.88%                 | 5.88%                 |
| <b>PROGRAM SERVICES &amp; SUPPLIES</b> | <b>\$506,230</b>             | <b>\$536,569</b>              | <b>\$549,849</b>      | <b>\$563,643</b>      | <b>\$577,993</b>      | <b>\$592,931</b>      |
| APPARATUS & EQUIPMENT                  | \$72,577                     | \$80,526                      | \$82,137              | \$83,780              | \$85,456              | \$87,165              |
| BUILDINGS & GROUNDS                    | \$1,626                      | \$1,626                       | \$1,659               | \$1,692               | \$1,726               | \$1,761               |
| PPE & UNIFORMS                         | \$35,924                     | \$33,621                      | \$34,293              | \$34,979              | \$35,679              | \$36,393              |
| BLDG RENTS & LEASES                    | \$29,557                     | \$31,081                      | \$34,189              | \$37,608              | \$41,369              | \$45,506              |
| EQUIP RENTS & LEASES                   | \$2,191                      | \$1,975                       | \$2,074               | \$2,178               | \$2,287               | \$2,401               |
| RADIOS                                 | \$16,228                     | \$14,311                      | \$14,597              | \$14,889              | \$15,187              | \$15,491              |
| INFORMATION TECHNOLOGY                 | \$92,912                     | \$101,049                     | \$103,070             | \$105,131             | \$107,234             | \$109,379             |
| PROFESSIONAL SERVICES                  | \$14,571                     | \$14,697                      | \$14,991              | \$15,291              | \$15,597              | \$15,909              |
| DISPATCH CONTRACT                      | \$101,444                    | \$111,289                     | \$113,515             | \$115,785             | \$118,101             | \$120,463             |
| DISASTER PREPAREDNESS                  | \$475                        | \$443                         | \$452                 | \$461                 | \$470                 | \$479                 |
| EMS                                    | \$35,107                     | \$33,577                      | \$34,249              | \$34,934              | \$35,633              | \$36,346              |
| FIRE PREVENTION                        | \$4,554                      | \$4,923                       | \$5,021               | \$5,121               | \$5,223               | \$5,327               |
| FUEL/TRANSP                            | \$21,878                     | \$23,428                      | \$23,897              | \$24,375              | \$24,863              | \$25,360              |
| HAZARDOUS MATERIALS                    | \$7,843                      | \$7,502                       | \$7,652               | \$7,805               | \$7,961               | \$8,120               |
| HOUSEHOLD SUPPLIES                     | \$8,259                      | \$9,579                       | \$9,771               | \$9,966               | \$10,165              | \$10,368              |
| OPERATIONS                             | \$684                        | \$895                         | \$913                 | \$931                 | \$950                 | \$969                 |
| LAUNDRY                                | \$6,509                      | \$6,609                       | \$6,741               | \$6,876               | \$7,014               | \$7,154               |
| MAPPING                                | \$1,462                      | \$1,265                       | \$1,290               | \$1,316               | \$1,342               | \$1,369               |

|                                                             | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | 2021-22<br>PROJECTION | 2022-23<br>PROJECTION | 2023-24<br>PROJECTION | 2024-25<br>PROJECTION |
|-------------------------------------------------------------|------------------------------|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Allocated %                                                 | 5.71%                        | 5.88%                         | 5.88%                 | 5.88%                 | 5.88%                 | 5.88%                 |
| ADMINISTRATION                                              | \$3,049                      | \$3,425                       | \$3,494               | \$3,564               | \$3,635               | \$3,708               |
| PUB ED & COMM RELATIONS                                     | \$5,493                      | \$3,829                       | \$3,906               | \$3,984               | \$4,064               | \$4,145               |
| SCBA                                                        | \$6,455                      | \$6,131                       | \$6,254               | \$6,379               | \$6,507               | \$6,637               |
| STAFF VEHICLES                                              | \$13,761                     | \$17,064                      | \$17,405              | \$17,753              | \$18,108              | \$18,470              |
| TRG & STAFF DEV.                                            | \$14,312                     | \$18,026                      | \$18,387              | \$18,755              | \$19,130              | \$19,513              |
| RESCUE                                                      | \$3,329                      | \$3,536                       | \$3,607               | \$3,679               | \$3,753               | \$3,828               |
| WILDLAND                                                    | \$457                        | \$462                         | \$471                 | \$480                 | \$490                 | \$500                 |
| HUMAN RESOURCES                                             | \$4,654                      | \$4,780                       | \$4,876               | \$4,974               | \$5,073               | \$5,174               |
| RESERVE                                                     | \$919                        | \$920                         | \$938                 | \$957                 | \$976                 | \$996                 |
| NONDISCRETIONARY SERVICES &<br>SUPPLIES (COUNTY RISK MAGMT, | \$102,306                    | \$109,989                     | \$115,488             | \$121,262             | \$127,325             | \$133,691             |
| COUNTY INDIRECTS                                            | \$76,189                     | \$53,256                      | \$55,919              | \$58,715              | \$61,651              | \$64,734              |
| FIXED ASSETS                                                | \$17,713                     | \$20,731                      | \$19,529              | \$20,505              | \$21,530              | \$22,607              |
| ALL PROGRAMS AND OVERHEAD TOTAL                             | \$702,438                    | \$720,545                     | \$740,785             | \$764,125             | \$788,499             | \$813,963             |
| SALARIES AND EMPLOYEE BENEFITS                              | \$6,514,878                  | \$6,748,356                   | \$7,046,657           | \$7,346,487           | \$7,616,314           | \$7,891,718           |
| BASE SALARY                                                 | \$3,397,060                  | \$3,517,576                   | \$3,623,031           | \$3,730,910           | \$3,842,044           | \$3,956,514           |
| OVERTIME                                                    | \$743,119                    | \$777,669                     | \$800,999             | \$825,029             | \$849,780             | \$875,273             |
| HOLIDAY PAY                                                 | \$158,598                    | \$162,921                     | \$167,802             | \$172,838             | \$178,026             | \$183,368             |

|                                                         | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | 2021-22<br>PROJECTION | 2022-23<br>PROJECTION | 2023-24<br>PROJECTION | 2024-25<br>PROJECTION |
|---------------------------------------------------------|------------------------------|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Allocated %                                             | 5.71%                        | 5.88%                         | 5.88%                 | 5.88%                 | 5.88%                 | 5.88%                 |
| PERS RETIREMENT                                         | \$1,124,130                  | \$1,232,154                   | \$1,337,938           | \$1,433,017           | \$1,497,405           | \$1,566,769           |
| EMPLOYEE CONTRIBUTION TO EMPLOYER<br>RETIREMENT COSTS   | (\$67,506)                   | (\$69,716)                    | (\$71,802)            | (\$73,939)            | (\$76,144)            | (\$78,414)            |
| PAYROLL TAXES                                           | \$62,949                     | \$65,168                      | \$67,088              | \$69,051              | \$71,082              | \$73,183              |
| HEALTH INSURANCE - ACTIVE                               | \$522,012                    | \$521,942                     | \$552,263             | \$590,196             | \$629,253             | \$669,327             |
| HEALTH INSURANCE - RETIREE                              | \$253,738                    | \$263,818                     | \$284,742             | \$306,922             | \$323,858             | \$335,866             |
| EMPLOYEE CONTRIBUTION TO HEALTH<br>INSURANCE            | (\$52,855)                   | (\$52,900)                    | (\$56,540)            | (\$60,995)            | (\$65,035)            | (\$69,175)            |
| DENTAL                                                  | \$35,698                     | \$35,144                      | \$35,144              | \$35,509              | \$35,856              | \$35,856              |
| 401A CONTRIBUTION                                       | \$49,767                     | \$51,265                      | \$52,775              | \$54,350              | \$55,870              | \$57,596              |
| OTHER BENEFITS                                          | \$49,570                     | \$50,153                      | \$50,397              | \$50,639              | \$50,711              | \$50,767              |
| WORKERS COMP                                            | \$238,598                    | \$193,162                     | \$202,820             | \$212,960             | \$223,608             | \$234,788             |
|                                                         |                              |                               |                       |                       |                       |                       |
| CONTRACT WITH OAKLAND FIRE<br>DEPARTMENT FOR ADDITIONAL | \$196,901                    | \$210,685                     | \$221,219             | \$232,280             | \$243,894             | \$256,089             |
|                                                         |                              |                               |                       |                       |                       |                       |
| OPERATING BUDGET TOTAL                                  | \$7,414,217                  | \$7,679,586                   | \$8,008,661           | \$8,342,892           | \$8,648,707           | \$8,961,770           |
|                                                         |                              |                               |                       |                       |                       |                       |
| \$ Increase                                             |                              | \$265,369                     | \$329,075             | \$334,231             | \$305,815             | \$313,063             |
| % Increase                                              |                              | 3.58%                         | 4.29%                 | 4.17%                 | 3.67%                 | 3.62%                 |
|                                                         |                              |                               |                       |                       |                       |                       |
| GRANT & CAPITAL IMPROVEMENT<br>PROJECTS                 | \$33,609                     | \$116,312                     | \$0                   | \$0                   | \$0                   | \$0                   |
| EQUIPMENT REPLACEMENT                                   | \$14,509                     | \$116,312                     | \$0                   | \$0                   | \$0                   | \$0                   |
| RADIOS REPLACEMENT                                      | \$19,100                     | \$0                           | \$0                   | \$0                   | \$0                   | \$0                   |



|             | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | 2021-22<br>PROJECTION | 2022-23<br>PROJECTION | 2023-24<br>PROJECTION | 2024-25<br>PROJECTION |
|-------------|------------------------------|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Allocated % | 5.71%                        | 5.88%                         | 5.88%                 | 5.88%                 | 5.88%                 | 5.88%                 |

|                                |                    |                    |                    |                    |                    |                    |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>PROPOSED CONTRACT TOTAL</b> | <b>\$7,447,826</b> | <b>\$7,795,898</b> | <b>\$8,008,661</b> | <b>\$8,342,892</b> | <b>\$8,648,707</b> | <b>\$8,961,770</b> |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|

|                                |                 |                 |                 |                 |                 |                 |
|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>UNFUNDED ADC FOR OPEB</b>   | <b>\$60,419</b> | <b>\$52,883</b> | <b>\$42,706</b> | <b>\$31,591</b> | <b>\$26,088</b> | <b>\$25,890</b> |
| NORMAL COST                    | \$259,158       | \$267,580       | \$276,276       | \$285,255       | \$294,526       | \$304,098       |
| UAAL AMORT                     | \$205,468       | \$212,145       | \$219,040       | \$226,159       | \$233,509       | \$241,098       |
| PAY-GO                         | (\$253,738)     | (\$263,818)     | (\$284,742)     | (\$306,922)     | (\$323,858)     | (\$335,866)     |
| EMPLOYEE CONTRIBUTION TO CERBT | (\$150,469)     | (\$163,024)     | (\$167,868)     | (\$172,901)     | (\$178,089)     | (\$183,440)     |

|                                                 |                    |                    |                    |                    |                    |                    |
|-------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>RECOMMENDED CONTRACT TOTAL WITH FULL ADC</b> | <b>\$7,508,245</b> | <b>\$7,848,781</b> | <b>\$8,051,367</b> | <b>\$8,374,483</b> | <b>\$8,674,795</b> | <b>\$8,987,660</b> |
|-------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|

**Assumptions:**

|                                     |         |         |         |         |         |         |
|-------------------------------------|---------|---------|---------|---------|---------|---------|
| COLA - IAFF Local 55                | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   |
| COLA - Unrepresented Non-Management | 3.50%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   |
| COLA - Unrepresented Management     | 3.50%   | 3.25%   | 3.25%   | 3.00%   | 3.00%   | 3.00%   |
| Health Premium Cost Increase        | 6.00%   | 4.50%   | 7.00%   | 6.75%   | 6.50%   | 6.25%   |
| Dental Premium                      | 2.00%   | 0.00%   | 0.00%   | 2.00%   | 0.00%   | 0.00%   |
| PERS Rate - Safety Plan             | 31.839% | 36.293% | 38.276% | 39.817% | 40.404% | 41.056% |
| PERS Rate - Classic Misc. Plan      | 12.041% | 15.655% | 16.412% | 17.034% | 17.279% | 17.521% |
| Workers Comp                        | 5.00%   |         | 5.00%   | 5.00%   | 5.00%   | 5.00%   |
| Program Services & Supplies         | 2.00%   |         | 2.00%   | 2.00%   | 2.00%   | 2.00%   |
| County Overhead Allocation          | 3.00%   |         | 5.00%   | 5.00%   | 5.00%   | 5.00%   |

|                                             | 2019-20<br>ADOPTED<br>BUDGET | 2020-21<br>PROPOSED<br>BUDGET | 2021-22<br>PROJECTION | 2022-23<br>PROJECTION | 2023-24<br>PROJECTION | 2024-25<br>PROJECTION |
|---------------------------------------------|------------------------------|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Allocated %                                 | 5.71%                        | 5.88%                         | 5.88%                 | 5.88%                 | 5.88%                 | 5.88%                 |
| EE Contribution to ER PERS - Classic Safety | 3.00%                        | 3.00%                         | 3.00%                 | 3.00%                 | 3.00%                 | 3.00%                 |
| EE Contribution to ER PERS - PEPRA Safety   | 0.50%                        | 0.50%                         | 0.50%                 | 0.50%                 | 0.50%                 | 0.50%                 |